2014 NSCAA Convention



Mental Toughness in athletes: IDEAS AND APPLICATION

- Dr. Bill Steffen
- US Sports Academy
- NSCAA National Staff

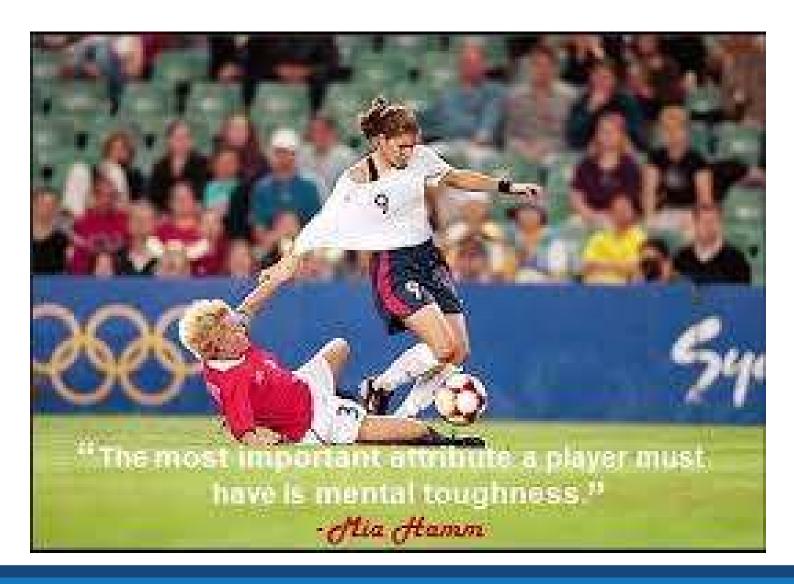


Why study mental toughness?

- 82% of wrestling coaches felt mental toughness was the most important psychological attribute in determining success (Gould, 1987)
 - Only 9% of coaches felt they were successful in developing mental toughness
- Mental toughness may have more to do with winning than do such physical attributes as speed and power (Williams, 1998)

What is mental toughness?

- Being able to perform consistently at the upper range of one's abilities regardless of competitive circumstances (Loehr, 1986)
- Having a psychological edge that enables an athlete to cope consistently with the pressures and demands of sport during competition, training, and life; being more consistent and better than your opponent in remaining determined, focused, confident, and in control under pressure (Jones, 2002)





Not mental toughness





General sport findings

- Sheard & Golby (2006)
 - Studied swimmers
 - Administered a 7 week Psychological Skills Training (PST)
 - Skills addressed included Mental Toughness
 - Post-intervention saw increases in performances as well as psychological skills

- Coulter, Mallett, & Gucciardi (2010)
 - Interviewed Australian players, coaches, and parents
 - All 3 groups cited the following as characteristics of mental toughness:

Work ethic Resilience

Physical toughness Self-belief

Personal values Coping under pressure

Sport intelligence Winning mentality

Competitive effort

Tough attitude (i.e., commitment, professionalism, sacrifice, discipline)



- Coulter, Mallett, & Gucciardi (2010) con't.
 - Sport-specific components may not warrant inclusion in conceptualization of mental toughness (MT components across sports)
 - It is important recognize the components and behaviors of mental toughness when providing feedback to athletes
 - Unique situations call for unique blends of the components of mental toughness attributes

- Crust, Nesti, & Littlewood (2011)
 - Coaches and athletes differed on assessing mental toughness
 - Players displayed higher mental toughness self-ratings than coaches
- Gucciardi, Gordon, & Dimmock (2008)
 - Reported 7 major characteristics
 - Confidence
 - Concentration and focus
 - Motivation
 - Commitment
 - Positive and tough attitude
 - Resilience
 - Enjoying and handling pressure
 - Quality preparation



- Gucciardi (2009)
 - Coaches and experience were strong factors in developing mental toughness
 - Achievement goals and a task mastery orientation were important to mental toughness development

- Gucciardi, Gordon, Dimmock, & Mallett (2009)
 - Examined the role of the coach in developing mental toughness
 - Coach-athlete relationship: needs to address personal as well as sport-specific issues
 - Coaching philosophy: "coaches prioritizing athletic and personal development above coaching success" (p. 1490)
 - Training environment: coaches need to create an environment where each player is continuously challenged; the value of hard work, self-motivation, and physical toughness is emphasized
 - Over-emphasis on weaknesses was felt to negatively affect mental toughness; addressing weaknesses while emphasizing strengths was better for development



Mental toughness attributes

- Having an unshakable self-belief in your abilities to achieve your competitive goals
- Having an unshakable self-belief that you possess unique qualities and abilities that make you better than your opponent
- Having an insatiable desire and internalized motives to succeed
- Bouncing back from performance set-backs as a result of increased determination to succeed
- Thriving on the pressure of competition

Mental toughness attributes

- Accepting that competitive anxiety is inevitable and knowing that you can cope with it
- Not being adversely affected by others' good or bad performances
- Remaining fully focused in the face of personal life distractions
- Pushing back the boundaries of physical and emotional pain while maintaining technique and effort under distress (in training and competition)
- Regaining psychological control following unexpected, uncontrollable events in competition (Jones et al., 2002)



Pre-competition

Competition

Post-competition



- Pre-competition = training
 - Role definition

- Role expectations
- Challenges
- Proper preparation



- Competition
 - Handling adversity
 - Handling success
 - Emotional control

Directed forgetting



- Post-competition = lifestyle
 - Possess long-term goals
 - Believe in an ability to do things
 - Get along well with others
 - Reflective learning



Can we develop mental toughness?

- Coach training programs influence the development of mental toughness (Gucciardi et al., 2009)
 - Gould (1981, 1987) wrestlers (mixed results)
 - Sheard and Golby (2006) swimmers
 - Gordon (2012) cricketers
 - Steffen (in press) coaches
- Don't we have to try?



Four C's of mental toughness

- Control
- Commitment
- Challenge
- Confidence

(Clough, Earle, & Sewell; 2002)

How do we develop mental toughness?

Evaluate

Coach's/players' ratings

Name	Control	Commitment	Challenge	Confidence	Sum
J. Doe	4	4	3	2	13
J.Q. Public	4	1	4	2	11
X.Y. Zee	3	3	3	3	12
J. Pele	5	4	5	5	19
M. Jordan	5	5	5	5	20
A. Iverson	4	2	3	4	13
A. Beecee	2	1	1	4	8
J. Bunning	3	3	4	4	14
M. Schmidt	4	5	4	4	17
N.E. Body	3	2	4	2	11
total	37	30	36	35	138
total average	3.4	2.7	3.3	3.2	12.5

How do we develop mental toughness?

- Evaluate
 - Paper and pencil instruments
 - Mental Toughness Scale
 - -11 items
 - Designed for elite and sub-elite athletes
 - MTQ48
 - -48 items
 - Addresses the 4 C's directly

Control

 The belief that an individual can remain influential (as opposed to being powerless or helpless) during confrontations with stress (Crust, 2007)





Control

- How do we develop a sense of control?
 - Structured training
 - Simulated game situations
 - Artificially imposed pressure
 - -Numbers down
 - -Time restriction
 - -Pre-set score

Emotional control





Control

- How do we develop a sense of control?
 - Imagery
 - To control ourselves
 - -Internal
 - » Seeing things as we while executing the task
 - To control our environment
 - –External
 - » Watching ourselves on screen



Commitment

 The tendency to become deeply involved in what one is doing



Commitment

- Establish long term goals
 - S specific
 - M measurable
 - A adjustable
 - R realistic
 - T timely
- Coach and player agreement
- Get buy-in



Challenge

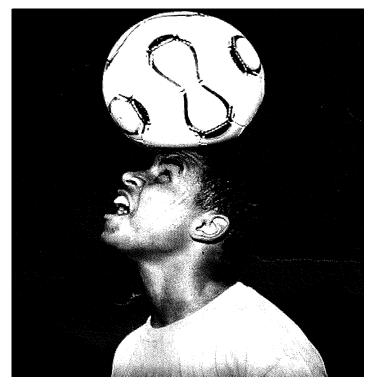
The belief that change rather than stability is

normal in life



Challenge

- Continuous short term goals
 - Physical
 - Fitness
 - Competitive
 - Results-oriented
 - Technical
 - Task mastery



 The belief you can successfully perform a desired behavior or activity (Weinberg & Gould, 2011)

Benefits

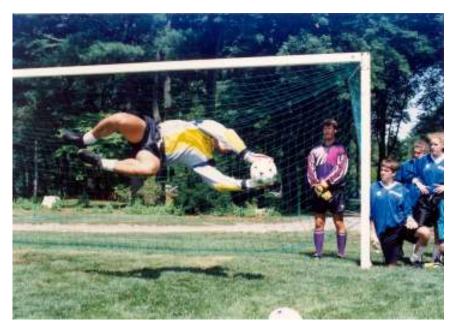
- Confidence arouses positive emotions
- Confidence facilitates concentration
- Confidence affects goals
- Confidence increases effort
- Confidence affects game strategies
- Confidence affects psychological momentum
- Confidence affects performance



- Four factors (Bandura, 1976)
 - Mastery performances
 - Vicarious experiences
 - Verbal persuasion
 - Optimal arousal



- Mastery performances
 - Just do it....right
 - Reps
- Vicarious experiences
 - Modeling
 - Demos



- Verbal persuasion
 - Coaching points
 - Questioning
- Optimal arousal
 - Physical
 - Mental



- Can the coach design training sessions to positively produce:
 - A high number of successful reps?
 - A good visual representation of the task desired?
 - A good flow of correct technical and tactical information?
 - A proper physical and emotional state?

Mental toughness

- We desire it on our athletes
 - Better performances
 - Consistent performances
 - Better lifestyle

We desire it in ourselves

Take home points

- Mental Toughness
 - Hard to define
 - We know it when we see it, so look for it!
 - 4 C's
 - Measure/evaluate players in each of the 4 C's

Take home points

- Mental toughness
 - Develop training sessions to improve desired characteristics
 - Personalize it
 - Apply your own blend of the 4 C's
 - -Team-wise
 - Position specific
 - Allow for personalities

I am the greatest. I said that even before I knew I was.

- Muhammad Ali



drbillsteffen@yahoo.com

References

- Bandura, A. (1976). Self-reinforcement: Theoretical and methodological considerations. *Behaviorism*, *4*(2), 135-155.
- Clough, P., Earle, K., & Sewell, D. (2002). Mental toughness: The concept and its measurement. In I. Cockerill (Ed.), *Solutions in sport psychology*. London: Thomson.
- Coulter, T., Mallett, C., & Gucciardi, D. (2010). Understanding mental toughness in Australian soccer: Perceptions of players, parents, and coaches. *Journal of Sports Sciences*, *28(7)*, 699-716.
- Crust, L. (2007). Mental toughness in sport: A review. International Journal of Sport Psychology, 5, 270-290.
- Crust, L., Nesti, M., & Littlewood, M. (2011). Player and coach ratings of mental toughness in an elite association football academy. *Athletic Insight Journal*, *2*(3), 239-250.
- Gould, D., Hodge, K., Peterson, k., & Petlichkoff, L. (1987). Psychological foundations of coaching: Similarities and differences among collegiate wrestling coaches. *The Sports Psychologist*, 1, 293-308.
- Gould, D., Weiss, M., & Weinberg, R. (1981). Psychological characteristics of successful and unsuccessful Big Ten wrestlers. *Journal of Sport Psychology, 3*, 69-81.



References

- Gordon, S. (2012). Strengths-based approaches to developing mental toughness: Team and individual. *International Coaching Psychological Review, 7*(2), 210-222.
- Gucciardi, D. (2009). Mental toughness profiles and their relations with achievement goals and sport motivation in adolescent Australian footballers. *Journal of Sports Sciences*, 28(6), 615-625.
- Gucciardi, D., Gordon, S., & Dimmock, J. (2008). Towards an understanding of mental toughness in Australian football. *Journal of Applied Sport Psychology, 20*, 261-281.
- Gucciardi, D., Gordon, S., Dimmock, J., & Mallett, C. (2009). Understanding the coach's role in the development of mental toughness: Perspectives of elite Australian football coaches. *Journal of Sport Sciences*, *27*(13), 1483-1496.
- Jones, G., Hanton, S., & Connaughton, D. (2002). What is this thing called mental toughness? An investigation into elite performers. *Journal of Applied Sport Psychology, 14*, 205-218.
- Loehr, J. (1986). Mental toughness training for sport: Achieving athletic excellence.
 Lexington, MA: Stephen Greene Press.



References

- Sheard, M. & Golby, J. (2006). Effect of a psychological skills training program on swimming performance and positive psychological development. International *Journal of Sport and Exercise Psychology*, 4(2), 146-169.
- Weinberg, R. & Gould, D. (2011). *Foundations of sport and exercise psychology* (5th ed.). Champaign, IL: Human Kinetics
- Williams, J. (ed.) (1998). *Applied sport psychology: Personal growth to peak performance* (6th ed.). Boston: McGraw Hill.

2014 NSCAA Convention

